CHIP

Be Healthy Jefferson

CHIP Workgroup – WAG

April 8, 2021, 4-4:3pm (Meeting #3)

@ Zoom Link

https://zoom.us/j/98311732852?pwd=OFM2M0N1eUdJcmgweVUvL25IcC94UT09https://zoom.us/j/98311732852?pwd=OFM2M0N1eUdJcmgweVUvL25IcC94UT09

The CHIP partnership is an innovative collaboration between

Jefferson Healthcare (JCH), Jefferson County, the City of Port Townsend, and Jefferson County Public Health (JCPH) ,

devoted to identifying the most pressing health priorities for Jefferson County and activate efforts that will lead to improvements

Agenda – WAG Meeting #3

- **Introductions/Updates since 2/11 meeting – 5 Minutes**

- **Strategic Framework Brainstorming – 20 Minutes**

- **How We Will Proceed – 5 Minutes**

  Use of SMART goals and Strategic Results Framework documents

- Note: WAG-related meeting materials are posted at:

  https://www.behealthyjefferson.com/workingageworkgroup

Commitment to the Work of the Team

- Team's commitment will be key element to success

- Even though there may be disputes, people need to come back together and be one functioning unit

- High levels of respect and trust are needed within the group

- Everyone needs to get on board

- Everyone in the group should feel valued, respected and recognized.

Strategic Framework Brainstorming

- Review the work from, or done since, the last meeting

  - Delivery of County resources needs – (Jolene Kron)

  - Social/Upstream factors – Housing (Peggy Webster)

- Make any changes necessary to draft of framework

- Consider Framework Focus ideas brought up

  at the last meeting that are not yet represented

- What activities are needed to make goals and strategies happen?

Proposed Strategic Results Framework - Jolene

Working Age Group - Strategic Framework Development

Goals:	Objectives:	Strategy:	Activities	Inputs
going to lead to? What measurable goals has the workgroup decided on to make sure that it meets the purpose of the group? These should be SMART goals.	*How are we going to implement our workgroup goals? How are the deliverables from the strategy going to be maintained?*	*What types of things do we need to develop to help met our objectives? What deliverables will we have after we perform the activities?*	*What steps need to happen to make sure that we can complete the strategy?*	*What do we need to make the activities happen?*
Goal 1:	**Objective 1:**	**Strategy 1A:**	**Activities**	**Inputs**
By end of 2022, address county resident service needs effectively. **Articulate a SMART Goal** **Specific** **Measurable** **Attainable** **Realistic** **Time oriented**	Deploy available services cooperatively (medical, behavioral health, social, housing, employment) to address resident needs.	**Strategy 1A:** Break down the current structure of resources and partnership to understand County resources available, and how they integrate with the behavioral health system. (medical, behavioral health, social, housing, employment, etc.). **Metric:** ?? **Data Source:** ?? **Current State:** ??	**1A.1** Poll community of providers for BH programs to identify funding sources for each Behavioral Health Provider and Program services to identify the range of hubs that need assessment. (funding sources include OCH, 1/10th of 1%, WASPC, ASO, Medicaid, MCO, Domestic Violence, Developmental Disability, recovery programs, etc.). Create an overview of services being funded **1A.2** Develop a model example that provides an overview of the County's behavioral health resources, they are formally connected. Use behavioral health services as a hub from which to show connections (and highlight gaps) between them and community and health-based crisis services including medical, social services, housing, etc.) (OCH may have some of this?)	BH Agency and organization players (DBH, SH, BiR) Metrics: Where do we get them?
		Strategy 1B:	**Activities**	**Inputs**
		Strategy 1B: Identify strengths and gaps to address resident needs through cooperative deployment. ?? **Metric:** ?? **Data Source:** ?? **Current State:** ??	**1B.1** Assess the role of primary BH service providers (DBH/Beacon of Hope and Believe in Recovery, etc.) and thier partnership with other resources (law enforcement, housing, socials services, funding programs - OCH, 1/10th of 1%, WASPC, ASO, Medicaid, MCO, etc., recovery programs, etc.) identfied in 1A.1 to identify strengths and gaps within our community.	

Link to proposed SDOH Strategic Results Framework

Proposed Strategic Results Framework – Jolene cont'd

Working Age Group - Strategic Framework Development

Goal 1:	Objective 2:	Strategy 2A:	Activities	Inputs
Improve Social Determinants of Health factors in Jefferson County **Articulate a SMART Goal** **Specific** **Measurable** **Attainable** **Realistic** **Time oriented**	As defined by BHC members, develop a list of standard definitions in a living document.	Strategy 2A: Work with BHC membership to develop definitions: BH, crisis services, law enforcement, navigator, case manager, care coordinator, etc.) Metric: ?? Data Source: ?? Current State: ??	2A.1 ?? ??	?? Metrics: Where do we get them?
	Objective 3:	**Strategy 3A:**	**Activities**	**Inputs**
	??	Strategy 3A: ?? Metric: ?? Data Source: ? Current State: ??	3A.1 ??. 3A.2 ??	?? Metrics: Where do we get them?
			Jolene's Idea overview: Suggested focus is under a broad goal of "Delivering Services" - identify funding sources that are butting up against and crossing over each other. Generate clarity in one place around the fractured resource systems in our community so those resources can be better leveraged to address behavioral health challenges, ensure those with those challenges have housing and employment, and give them and us a chance at these clients becoming better parents and intergenerational trauma is reduced along with long term recidivism.	

Link to proposed SDOH Strategic Results Framework

Proposed Strategic Results Framework - Peggy

Working Age Group - Strategic Framework Development

Goals:	Objectives:	Strategy:	Activities	Inputs
going to lead to? What measurable goals has the workgroup decided on to make sure that it meets the purpose of the group? These should be SMART goals.	*How are we going to implement our workgroup goals? How are the deliverables from the strategy going to be maintained?*	*What types of things do we need to develop to help met our objectives? What deliverables will we have after we perform the activities?*	*What steps need to happen to make sure that we can complete the strategy?*	*What do we need to make the activities happen?*
Goal 1:	**Objective 1:**	**Strategy 1A:**	**Activities**	**Inputs**
Improve Social Determinants of Health factors in Jefferson County **Articulate a SMART Goal** **Specific** **Measurable** **Attainable** **Realistic** **Time oriented**	**Increase capacity of transitional supportive housing**	**Strategy 1A:** Coordinate with Bayside to assist in the creation of additional capacity for transitional supportive housing. **Metric:** XX additional capacity of this housing **Data Source:** Bayside **Current State:** Get numbers from Bayside	**1A.1** Assist Bayside to identify (and pursue) grant and RFP opportunities	Identify individual to act as point of contact and coordination. Metrics: Need current state numbers from Bayside
		Strategy 1B:	**Activities**	**Inputs**
		Strategy 1B: Coordinate with Pfeiffer House to support the current project to increase capacity at Pfeiffer House. **Metric:** Capacity at Pfeiffer **Data Source:** Pfeiffer House	**1B.1** Collaborate with Pfeiffer House team to assess/articulate needs to increase capacity and support the development and execution an action plan	Identify individual to act as point of contact and coordination. **Metrics:** Gather current state numbers from Pfeiffer House

[Link to proposed SDOH Strategic Results Framework](#)

April 8, 2021 – CHIP's Working Age Group Meeting #3 – 2021 CHIP Update Development

Proposed Strategic Results Framework – Peggy Cont'd

Working Age Group - Strategic Framework Development

Goal 1:	Objective 2:	Strategy 2A:	Activities	Inputs
Improve Social Determinants of Health factors in Jefferson County **Articulate a SMART Goal** **Specific** **Measurable** **Attainable** **Realistic** **Time oriented**	**Increase units of permanent supportive housing.**	**Strategy 2A:** Develop a plan to identify site(s), financing and other key components. **Metric:** Units of permanent supportive housing **Data Source:** Ask County **Current State:** Few if any units	**2A.1** Apply for CDBG Planning Grant to create a plan for permanent supportive housing. - Assemble a grant team - Identify available city and county sites - Identify a developer and other key team members - Seek community input	County support Available volunteers to work on project **Note:** CDBG Planning Grant RFP is issued in March '21, and applications are due in June '21.

	Objective 3:	Strategy 3A:	Activities	Inputs
	Address poverty as a factor in substance abuse	**Strategy 3A:** Establish a construction trades training program for young adults in transitional and permanent supportive housing. **Metric:** Number of young adults in transitional or permanent supportive housing with a certificate of completion of training and employed in the construction industry. **Data Source:** ? **Current State:** Not available	**3A.1** Develop a curriculum outline with local contractors and subcontractors. **3A.2** Identify a training site (Pfeiffer House common area?) **3A.3** Identify volunteer trainers **3A.4** Seek grant opportunities e.g. Lowes **3A.5** Establish a job placement process for graduates	Identify individual to act as point of contact and coordination. **Metrics:** TBD
			Explore how this framework crosswalks with AHT's 10-year Housing Plan and SDOH-Poverty **Relevant Links:** https://www.commerce.wa.gov/office-of-supportive-housing/ https://www.commerce.wa.gov/permanent-housing-subsidy-programs/	[Link to proposed SDOH Strategic Results Framework](#)

April 8, 2021 – CHIP's Working Age Group Meeting #3 – 2021 CHIP Update Development

Strategic Framework Brainstorming – Other Ideas?

- **Apple Martine** – Her focus could be said to exist under an umbrella of concerns centered on the multi-tasking nature of parenthood: Management of stress as parents, disharmony in the home, relationship, fracturing, managing money in relationships, enhanced handling of a parent's own childhood trauma and how that projects itself into your parenting - and how that impacts your children and permanent housing.

- **Jim Novelli, DBH** – Would like to see a focus on open access and the service capacity that would entail, for behavioral health services, including SUD services and counseling services for short term grief therapy and therapy to address stress for our county's residents.

Strategic Framework Brainstorming – Other Ideas?

- Greg noted the future of "Working Age" may be endangered. He asked if this group wants to look forward (perhaps to the not-to-distant-future) when "working age" is not going to align with how many jobs there are, and what we might be in a post work landscape. Greg forwarded the information below on the topic to level set the group's awareness on this topic, with the caveat that it is interesting in the context of what this group is working on. Connect with Greg if you'd like to talk more.
  - A short article by the author whose books, Homo Dues and 21 Question for the 21st Century are inspiring my line of inquiry.
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- **Greg Brotherton, Commissioner** – Focused on workforce housing. Interested in the community land trust model and how our Local Investing Network could leverage more local dollars into workforce housing. One track could be to move toward the model of a passive investment putting pre-tax IRA dollars into a Land Trust, buying local land and allowing the 80% or 100% AMI workforce to purchase the houses built on that land. This model allows for a small return on a local investment. If we had 1000 people committing anywhere from $1000 to $10,000/yr, we could locally raise $1M-$10M that could be put into purchasing the land.

Workgroup's Next Steps

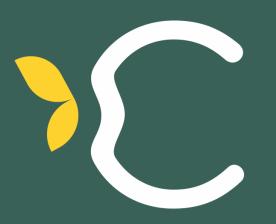|	
Goal	Agree on a broad description of the destination
Objective	Generate narrow, specific, tangible, solid, measurable objectives to ensure accountability (Accountability)
Outcome / Process Indicators	Build short, intermediate and long term measure indicators and outcomes to determine the rate of success (Proof)
Strategies	Create strategies as the engine that drives meeting the objectives that achieve the goal (Engine)
Activities	Specific steps or tactics to execute the strategy
Resources	Assign human, monetary, and other appropriate resources to execute projects
Timeline	Define short, intermediate and long term timeline with indicators and outcomes at each juncture

Final Thoughts?

- Next Steps

- Agenda Items for Next Meeting?

See you next:

Thursday, May 13, 2021, 4pm

Zoom Conference Call

Thank You for all your hard work!